

# MAKE A WISH<sup>®</sup>

Ireland



*Oran, age 10,  
living with Burkitt's Lymphoma  
had his wish  
come true!*

*“I wish to be  
A Naval Officer”*

ANNUAL REPORT | 2014

## Our Children live with the following illnesses

Acute Lymphoblastic Leukaemia	Microcephaly
Acute Myeloid Leukaemia	Mitochondrial Disease
AIDS	Nasopharyngeal Carcinoma
Aplastic Anaemia	Nephrotic Syndrome
Biliary Atresia	Neuroblastoma
Bone Marrow/Stem cell transplant	Neurofibromatosis
Cardiomyopathy	Non-Hodgkins Lymphoma
Congenital Heart Diseases	Optic Glioma
Congestive Heart Failure	Osteosarcoma
Crohns Disease	Ovarian Cancer
Cystic Fibrosis	Prader-Willi Syndrome
Cystinosis	Primary Pulmonary Hypertension
Di George Syndrome	Pulmonary Fibrosis
Duchenne Muscular Dystrophy	Rare Chromosome Disorder
End Stage Renal Disease	Rhabdomyosarcoma
Friedrich's Ataxia	Sickle Cell Disease
Haemophilia	Spinal Muscular Atrophy Type II
Hunter Syndrome	Testicular Cancer
Hurlers Syndrome	Thyroid Cancer
Leukodystrophy	Von Willebrands Disease
Liver Cancer	Wilms Tumour
Liver Failure	
Medullablastoma	

## Hospitals we work with

Beaumont Hospital  
Cavan General Hospital  
Central Remedial Clinic  
Children's University Hospital  
Cork University Hospital  
General Hospital, Letterkenny  
Great Ormond Street Hospital, London  
Kerry General Hospital  
Mercy University Hospital, Cork  
Midland Regional Hospital, Mullingar  
National Children's Hospital  
Our Lady of Lourdes Hospital  
Our Lady's Children's Hospital  
South Tipperary General Hospital  
St. Colmcille's Hospital  
St. James Hospital  
St. Jude's Hospital  
St. Luke's Hospital  
St. Vincent's Hospital  
The Mater Misericordiae Hospital  
University College Hospital, Galway  
University Hospital, Limerick  
University Hospital, Waterford

*"Many children with Leukaemia have benefitted hugely from their wishes being granted by the Make-A-Wish Foundation. Every week in clinic, we see the excitement and anticipation of an awaited wish, and we hear the stories and view the photographs of a recently granted wish. Long after treatment has been completed, we continue to hear the children talk about how magical the wish was for them.*

*Whether it was a trip to Disneyland with their family, a helicopter ride with the rescue services, or meeting a celebrity, these wishes help the children and their families immensely during the most difficult of times, and the memories of the wish live long. The medical teams are very grateful to the Foundation for making such a valuable contribution to the children's well-being over many many years."*

**Aengus O'Marcaigh** MD, FRCPI, FFPATH, FAAP.

Consultant Paediatric Haematologist, Crumlin Children's Hospital.

bringing joy to the lives of sick children  
and their families

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# Chairperson's Statement

Welcome to the 2014 Annual Report of Make-A-Wish Ireland. It is a great privilege for me to be made Chairperson of Make-A-Wish Ireland, a role which I assumed in September 2014, having served as Treasurer for the previous three and a half years. A wish is much more than just a nice thing. Its reach extends far beyond a single event, or moment in time. Wish children, parents, medical professionals, volunteers and others say that wish experiences can change the lives of everyone involved forever. Whilst difficult to obtain medical data for the purposes of validation, there is no doubt that a wish which is realised brings a particular healing to a child and to their family that no drug could ever provide.

2014 was a year of two halves. The beginning of the year was more than challenging, following the extensive negative media coverage which resulted in a lack of trust and impacted negatively across the charitable sector. However, Make-A-Wish Ireland battled to successfully secure enough donations to grant the wishes we had promised. This was a great achievement in that very difficult period. Make-A-Wish Ireland receives no Government funding and is entirely reliant on our own fundraising efforts. However, thanks to the determination and resilience of the Make-A-Wish team and the generosity of the public and our corporate partners, we witnessed an outstanding result in the second half, with full year revenues reaching €1.7m, a level not seen since 2009. This is a real sign that we are beginning to operate in a post-recessionary environment.

I would like to welcome Conor Quigley and Dr. Basil El Nazir who recently joined the Board. The charity now has twelve directors with skill-sets spanning commercial, financial, legal, marketing and medical.



Three directors will rotate off the Board at the end of 2015, having served their maximum term. The Board is entirely voluntary and unpaid, so I would like to sincerely thank each of our Directors for their continuous commitment and leadership. I would also like to thank our former Chairman, Kevin Keegan, who served the charity with unwavering passion and dedication for six and a half years, it is an honour to accept the baton from Kevin.

Of course, none of what we do would be possible without the hard work of Make-A-Wish staff led by the indomitable Susan O'Dwyer, volunteers, donors, partners and ambassadors. Our team looks forward to 2015 and the continued pursuit of granting irreplaceable memories for sick children and their families. Because we deeply believe in the healing power of a wish come true.

A handwritten signature in black ink that reads "Marie Joyce". The signature is fluid and cursive.

**Marie Joyce**  
Chairperson

**26<sup>th</sup> March 2015**

# The impact of a wish

*"Even though it is a while ago since my son got his wish, tears still come to my eyes as I remember his joy & excitement and his realisation that the Make-A-Wish people understood that it was hard for a kid to have to deal with ongoing medical treatment - so they introduced some magic to add a sparkle to his life. All children deserve a sparkle whatever their health is like"*

Wish Father

*"Family together. Theme parks. How welcoming everyone was at Giving Kids the World. It was a wonderful time for our family. It made cystic fibrosis good for once."*

Wish Sibling

*"I could write for ages on all our memories, but all I have to say is if you could see how happy our little boy is now, it is life changing. He was too tired for school today but can't sleep tonight with the excitement of telling them all the news tomorrow. Thank you all from the bottom of our hearts"*

Wish Mum

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# Chief Executive Review

## **Dear friends,**

Since 1982, we have granted just over 1,700 wishes to truly inspiring children.

It takes more than medicine alone to help children and their families heal, and we know that a wish can be a powerful and effective complement to medical treatment. With your support, 145 unique and memorable wishes were delivered this year. Thank you for making this possible. And thanks to the level of funds raised in 2014, we are aiming to grant 175 wishes in 2015.

The sectoral crisis of late 2013 and early 2014 inflicted significant damage to the reputation of the sector and the trust it needs to survive. However, in its own way, these events did a lot to help the sector as well, forcing organisations to look closely at how they operate, what they need to do to rebuild this trust and how best to operate in order to satisfy every stakeholder's needs. Furthermore, the accelerated implementation of the Charities Act 2009, including the appointment of the Charity Regulator was welcomed by Make-A-Wish Ireland.

In addition to this, 2014 was the second year of our national Wish Band Day and it proved to be successful, giving us the confidence that this success will be even greater in 2015. A huge thanks must go to our external partners for their continued support in raising much needed funds. We look forward to working with them again in 2015.

I am often asked to speak of a favourite wish and I never find this question an easy one to answer as every wish is unique and very special. Two wishes that spring to mind are Annie who wished to be a vet and



Gypsy Ann who wished to have a den. Both of these wishes were totally unique and the beaming smiles on these children's faces were truly memorable.

Our volunteers and staff are also key to this achievement. As the face of the organisation, they deal first-hand with families, businesses and the public to make wishes happen. Thanks must go to them all for working hard together as an engaged, unified team.

I am most confident because of the commitment of our staff, volunteers, board and general public that Make-A-Wish Ireland will continue to grow and grant even more memorable wishes in the coming years.

A handwritten signature in black ink that reads "Susan O'Dwyer". The signature is written in a cursive, flowing style.

**Susan O'Dwyer**  
**Chief Executive**

*Make-A-Wish inspires  
fun moments in 2014*



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# Wish Granting Review

The wish granting team had the privilege of granting the wishes of 145 children and their families in 2014, ensuring each wish child had the opportunity to experience the magic that a wish can bring.

A wish is not just a fleeting whimsical gift to a child who is very sick. A wish granted by Make-A-Wish is a powerful psychological intervention for both the child and their family. We work with a wish child, tap into their imagination and try to capture their one true wish, which is often a surprise to them and their parents. We then aspire to fulfil the wish in a manner beyond the child's expectations. We do all this to maximise their chance of becoming a child again, forgetting about their illness, treatment and prognosis.

From the countless testimonies of the families we help, we know it is not just the child that is positively impacted, but their parents, siblings, friends and often entire communities.

The team work with our volunteers, the child and their families to fulfil that special wish. Our wishes are categorised under 4 headings:

**I wish to go** - This is our most popular category, with 88 children wishing to go somewhere including; Barcelona FC; Disney World Florida; Festival of Speed; North Pole; Legoland; Disneyland Resort Paris; Harry Potter Experience at Universal Studios; Swimming with dolphins; New York; Manchester United FC and many more

**I wish to meet** – is our second most popular category with 31 wishes granted including; The Script; John Cena; Chelsea FC; One Direction; Cake Boss; Cast of Chicago Fire; Taylor Swift; Liverpool FC; Katy Perry; Munster Rugby; Roger Federer and many more.

**I wish to have** – 23 children wishing to have something including a; Pearl Drum Kit; iPhone5; Shopping Spree; Wii U; Party; Sensory Bedroom; Play Area; Tree House; A Horse & Carriage Ride; Toys Hamper and many more.

**I wish to be** – 3 wishes were granted this year in this category - to be a Vet; a Naval Officer and a Barbie Fashion Designer.



## Some of the wishes from 2014 that particularly stood out for us were:

**Sarah age 6**, living with Acute Lymphoblastic Leukaemia, met Santa Claus in the North Pole

**Oran age 10**, living with Burkitts Lymphoma, wished to be a Naval Officer

**Ewan age 7**, living with Cystic Fibrosis, went swimming with dolphins

**Gypsy-Ann age 11**, living with Cystic Fibrosis wished for a Garden Den

I would like to thank the children and our wish families for allowing us to be a part of their special moments.

A handwritten signature in black ink that reads "Cathy Elliott". The signature is written in a cursive style.

**Cathy Elliott**  
Wish Granting Manager

# DEBENHAMS



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# Volunteer Review



Our volunteers remain an integral part of what we do in Make-A-Wish; it is no exaggeration to say that we could not operate without them. At the end of 2014, we had a total of 105 active volunteers, spread throughout the country.

Volunteers provide assistance in three key areas:

- **Wishgranting:** Volunteers assist in determining a child's one true wish
- **Fundraising:** Volunteers not only support our key events, they also organise events throughout the country
- **Brand Ambassadors:** Volunteers act as local representatives, visiting schools, meeting community groups and attending presentations

Volunteers are essential in order for Make-A-Wish to continue to grow and to increase the number of children we grant wishes to. We are constantly recruiting volunteers and offer each volunteer the opportunity to work with an organisation that will give them the opportunity to give something back and a fantastic sense of achievement. Our volunteers are supported with training and the assurance of involvement with a transparent and well governed charity.

We are delighted to announce that we developed an on-line community forum "WishNet" during 2014, which enables our volunteers to communicate more closely with the office and with fellow volunteers throughout the country.

Volunteers are always needed and we constantly recruit and seek the support of interested people all over the country, either from individuals or from our corporate partners. A detailed recruitment and training process is followed with every new volunteer, to ensure they are confident and supported in all aspects of their role. In addition, the overall strategy for recruiting and retaining volunteers is constantly reviewed, learning not only from our own experiences but from those of other Make-A-Wish affiliates.

# Volunteers

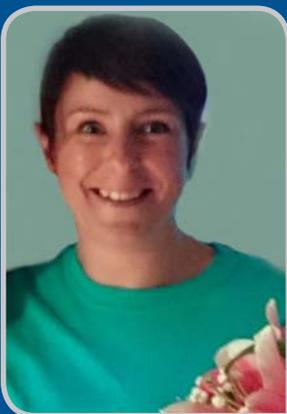
"I have spent some of the best days of my life meeting children and their families from all walks of life and listening intensely to the children as they talk about the different wishes they have. I enjoy organising the wishes as well, as I feel I am providing the child and their family with some happiness in an otherwise turbulent time. That's why I am proud to be a Make-A-Wish volunteer." **Michael Mahood - Dublin**



"After a long and successful career I took early retirement in April 2012, I decided that I wanted to be involved in charity work of some description, preferably work that involved helping children. I signed up with the Make-A-Wish Foundation and for the past two plus years have been involved in wish visits, school presentations to pupils interested in what the Foundation does and one or two funding events. The satisfaction that this type of work gives me as a volunteer is indescribable especially when I visit and discuss possible wishes with individual children, these children in my opinion have re-written the meaning of the word resilience. I now incorporate Make-A-Wish at every opportunity in everything I do. The people you meet from the child to the family, the volunteer and the organiser certainly fall into the hero category, an often over used word but certainly not on this occasion."

**John Service - Tyrone**

"I have been volunteering with the Make-A-Wish Foundation for nearly 4 years and I have been the lead volunteer with the Waterford team for nearly 3 years. I love being part of such an amazing charity and I value the work and ethos of the Foundation. As a volunteer I have been fortunate enough to meet some amazing wish children and families and I have had the chance to work with some amazing people on the Waterford volunteer team. Being a volunteer with the Make-A-Wish Foundation is a very important part of my life." **Brianna Connaughton - Waterford**



"I have been volunteering now for just over 5 years. This charity gives an amazing gift to families that money cannot buy - MEMORIES. Being a volunteer is an amazing opportunity to help make a difference, and to realise that you are capable of anything (including running a mini marathon!)

To have a part in a wish story, however small, brings a swell to your heart that cannot be measured. I have treasured memories of wish children who are now angels.

Thank you Make-A-Wish for changing my life too."

**Sue Cave - Clare**

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# Vlasta's Story

**Ondrej is 5, living with Hypoplastic Left-Heart Syndrome ... his wish was to train a killer-whale. This is his story.**

Ondrej was born in March 2009. He was a very quiet and cute baby. When the time came to go home from hospital, the doctors did the usual check-up and they found that there was something wrong with his heart and a scan was ordered.

A nurse took Ondrej for the scan. When she returned, she did not bring Ondrej but she was not alone. She came with a couple of doctors who I never met before. They told me that Ondrej was a seriously ill baby. They could transfer him to Our Lady's Children Hospital in Crumlin.

It was a huge shock. I could not believe that I had to face this horrible news again. My first baby boy died a couple of years before with a congenital heart defect and I was told that it would not happen again. The fear I felt was terrible.

We went to Crumlin and spoke to a Consultant who said he had Hypoplastic Left-Heart Syndrome and he could die within a few hours/days if he did not undergo a high risk operation.

We were given three options: one was to do nothing and he would die during following hours or days; two was to undergo three open heart surgeries which could save his life and three was to use a new method of surgery for his initial operation.

We cried a lot as we knew how painful it was when we lost our first baby. We decided to give him a chance and fight the battle with him. We believed that he was the strongest boy in the world; we did not want to let him go.

We decided to try option three with the new method.

He was only two days old when he underwent the first open heart surgery. Ondrej proved that he was a really very strong boy. He survived. We were told that his life was still at risk.

It was a very tough time. Life for my family was filled with a lot of fear, hopelessness and helplessness. My other two boys, Jan aged 2.5 years and Matej aged 5 years at the time, had to spend most of the time with my parents and had to learn how to live without their mum while I spent a lot of time in hospital with their brother.

Ondrej's first Christmas was spent fighting for his life in ICU after his second open heart surgery operation. He was very sick but I still hoped and believed that he would survive and lead a normal life. After a couple of months he improved and we started to enjoy a life that was as normal as possible.

He had his third open heart surgery when he was 4 years old. The prognosis for children with this syndrome is still not clear. Two out of four children don't reach their adulthood and for those that do doctors still don't know how long they can survive without a complete heart transplant. Despite this prognosis we enjoy every minute of our life together as a family.

In 2013 we started to think about doing something special for Ondrej. One of the other Mums told me about Make-A-Wish Ireland and that they grant wishes for children who have life-threatening conditions. Ondrej was fascinated with the movie Free Willy and wanted to train a killer whale. We applied to Make-A-Wish to help. We received "The Magical Book of Make-A-Wish" where he wrote all about his favourite things and that he would like to see and train a killer whale.

In June 2014 volunteers from Make-A-Wish came to our house to meet Ondrej. They played wishing games

“ *I wish to train a killer-whale* ”

and asked what he would like to see or to be, to have or to meet. They asked him what was his greatest wish. Ondrej was still talking about the killer whales and was so excited while talking about this.

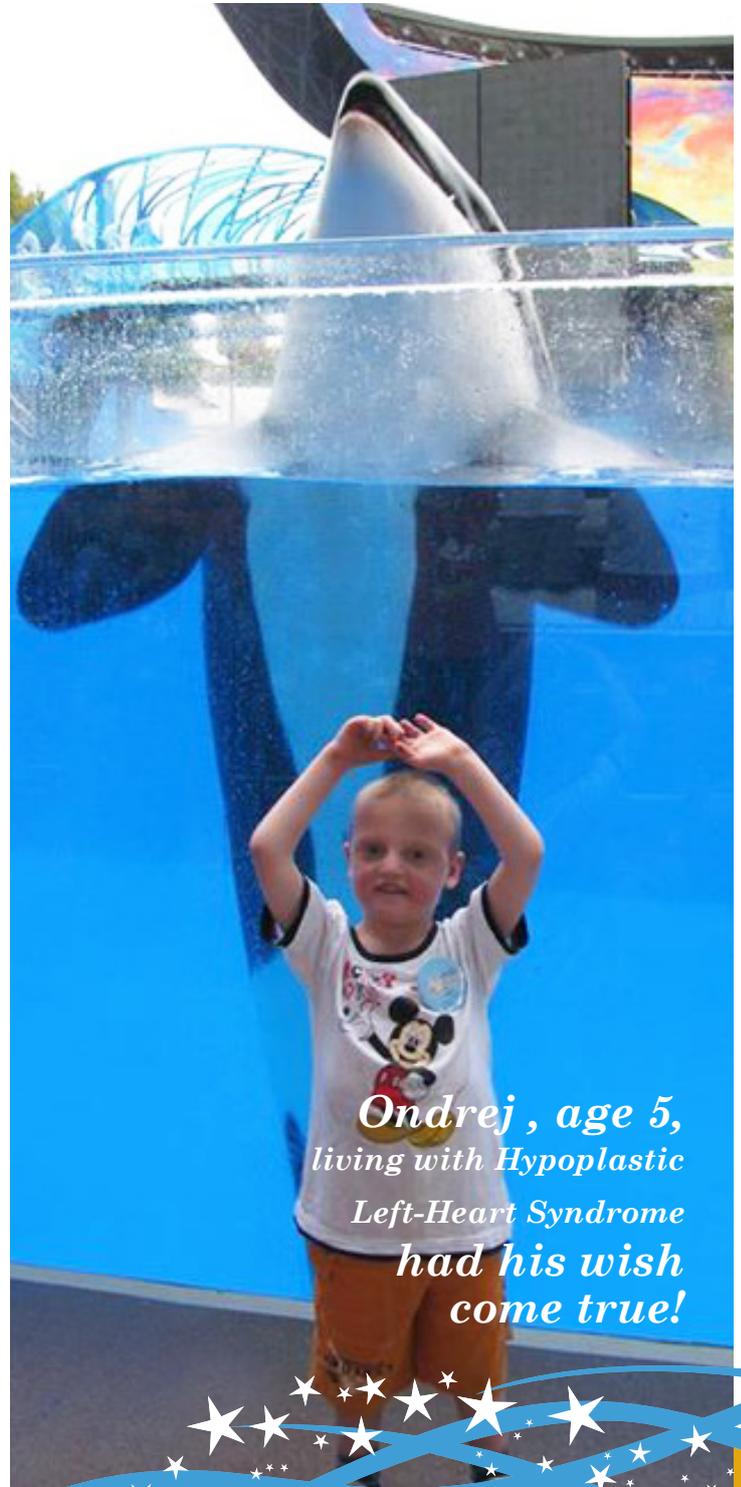
We did not know if it was going to be possible to go away on this trip. We had never been away on a holiday with our children before. Then I got a message from Make-A-Wish that Ondrej was granted a trip to Orlando, Florida to train a killer whale. The tears flowed down my face when I heard, my boys were jumping and shouting with joy. It was a very emotional moment and we were crying together and were thankful to Make-A-Wish that they would make it possible for our family.

In November 2014 we travelled to Orlando for our special wish. Ondrej's wish to train a killer whale came true. The whale's name was Malia (this name means "The Gift from God"). It was the nicest moment ever when I saw my son so happy and joyful. I am very proud of him that he did it. He was absolutely brilliant when he trained Malia showing her how to turn, kiss him, say yes/no, waving, splashing and shaking with her tongue and doing bubbles.

Myself and all my boys were so happy and grateful for this wish trip which we could not have done without Make-A-Wish. It was the nicest thing ever to see my boys so happy and joyful after those tough couple of years. Their eyes were sparkling and it made me very happy and joyful.

I would like to thank to all people and companies in this country who donate to this brilliant Make-A-Wish Foundation. Without these people and companies we could not have gone to Orlando and my son's Wish could not have come true. I will never stop being thankful and grateful to people who donate to Make-A-Wish. They do so much for families whose children are sick and live with life-threatening conditions.

*With all my gratitude,  
Vlasta*



*Ondrej, age 5,  
living with Hypoplastic  
Left-Heart Syndrome  
had his wish  
come true!*

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# Here are some of our wishes from last year.

Corey, Age 17  
with Hodgkins Lymphoma

I Wish To Go To  
The Festival Of Speed



Arron, Age 11  
with Cystic Fibrosis  
I Wish To Have  
A Playground  
In My Garden



Katie, Age 6  
with ALL  
I Wish To Be A Vet



Amelia, Age 10  
with Acute Lymphoblastic Leukaemia  
I Wish To Meet Cake Boss



Annie, Age 12  
with Ewings Sarcoma  
I Wish To Have  
ISPCA Experience





Aideen, Age 8  
with Myelodysplastic  
Syndrome  
I Wish To Be A  
Barbie Fashion  
Designer



Gypsy-Ann, Age 12  
with Cystic Fibrosis  
I Wish To Have A Garden Den

*Thank you to our wish families who let us be part of their lives for a short while. Our thoughts will always be with the families who have lost a loved one before their time.*

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# Board & Committees



**Marie Joyce**  
**Chairperson**  
Chief Financial Officer  
NTR plc



**Marie Treacy**  
**Treasurer**  
Chartered Accountant



**Angela Keegan**  
**Secretary**  
Managing Director  
MyHome.ie



**Mark Henry**  
Central Marketing Director  
Tourism Ireland



**Gerry Prizeman**  
Head of Enterprise Development  
Bank of Ireland



**Louis Harkin**  
Barrister  
Retired Assistant Commissioner  
An Garda Siochana



**Olivia Gaynor-Long**  
Director

**Jason Berry**  
Director and Head of Trading  
Positive Equity



**Laurence Crowley**  
Director

**Connor Quigley**  
Quigley Solicitors



**Orlaith McCarthy**  
Solicitor  
Byrne Wallace

**Basil Elnazir**  
PhD, FRCPCH, FRCPI, DCH.  
Consultant Paediatrician



**Audit Committee**

Marie Treacy (Chair)  
Orlaith McCarthy  
Connor Quigley

**Nominations/Remunerations  
Committee**

Laurence Crowley (Chair)  
Angela Keegan  
Gerry Prizeman

# Board & Committees

## Attendance Summary

### Board Members

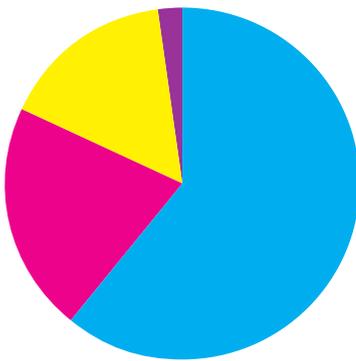
Marie Joyce	Chair
Jason Berry	
Laurence Crowley	
Basil Elnazir	Appointed 29 <sup>th</sup> November 2014
Olivia Gaynor-Long	
Louis Harkin	
Mark Henry	Appointed 21 <sup>st</sup> June 2014
Angela Keegan	
Kevin Keegan	Resigned 11 <sup>th</sup> September 2014
Orlaith McCarthy	
Gerry Prizeman	Appointed 29 <sup>th</sup> March 2014
Connor Quigley	Appointed 29 <sup>th</sup> November 2014
Marie Treacy	Appointed 21 <sup>st</sup> June 2014

### Meeting Attendance

6/6  
4/6  
3/6  
0/0  
3/6  
4/6  
3/3  
4/6  
5/5  
6/6  
4/4  
0/0  
2/3

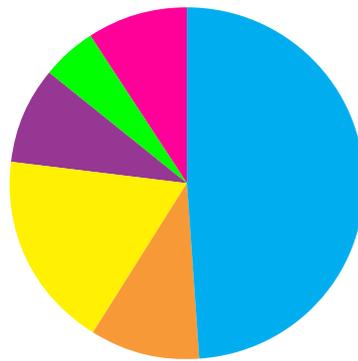


### Type of Wishes



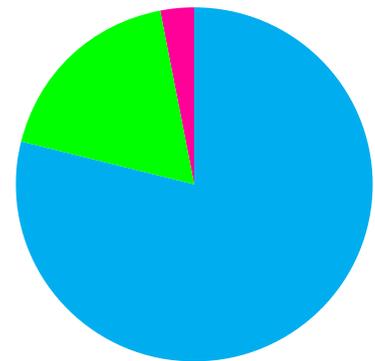
- To Go 61%
- To Meet 21%
- To Have 16%
- To Be 2%

### Source of Funds



- Donations 49%
- Donation in Kind 10%
- External Events 18%
- Marathon & Challenges 9%
- Wish Band Day 5%
- Other 9%

### Of the Funds Available to Grant Wishes



- Wishes 79%
- Support 18%
- Governance 3%

# Directors' Report and Accounts



Charity Registration No. 15267

Company Registration No. 365449 (Ireland)

**MAKE-A-WISH FOUNDATION LIMITED**  
**DIRECTORS' REPORT AND ACCOUNTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2014**

# MAKE-A-WISH FOUNDATION LIMITED

## LEGAL AND ADMINISTRATIVE INFORMATION

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<b>Directors</b>	Ms Marie Joyce Mr Jason Berry (American) Mr Laurence Crowley Dr Basil Elnazir Ms Olivia Gaynor Long Mr Louis Harkin Mr Mark Henry Ms Angela Keegan Ms Orlaith McCarthy Mr Gerry Prizeman Mr Connor Quigley Ms Marie Treacy
<b>Chair</b>	Ms Marie Joyce
<b>Secretary</b>	Ms Angela Keegan
<b>Charity number</b>	15267
<b>Company number</b>	365449
<b>Principal address</b>	Unit 2, Leopardstown Business Centre Ballyogan Avenue Leopardstown Dublin 18
<b>Registered office</b>	Unit 2, Leopardstown Business Centre Ballyogan Avenue Leopardstown Dublin 18
<b>Auditors</b>	Woods and Partners Limited Chartered Accountants & Registered Auditors 16 Mellifont Avenue Dun Laoghaire Dublin
<b>Bankers</b>	Bank of Ireland St. Stephens Green Dublin 2

## MAKE-A-WISH FOUNDATION LIMITED

### LEGAL AND ADMINISTRATIVE INFORMATION

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ICS Building Society  
New Century House  
IFSC  
Mayor Street Lower  
Dublin 1

Rabobank Ireland plc  
Charlemont Place  
Dublin 2

#### **Solicitors**

McCann Fitzgerald  
Riverside One  
Sir John Rogersons Quay  
Dublin 2

Flynn O'Driscoll  
Business Lawyers  
No. 1 Grant's Row  
Lower Mount Street  
Dublin 2

# MAKE-A-WISH FOUNDATION LIMITED

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# MAKE-A-WISH FOUNDATION LIMITED

## DIRECTORS' REPORT

### FOR THE YEAR ENDED 31 DECEMBER 2014

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The Directors present their annual report together with the audited financial statements of Make-A-Wish-Foundation Limited ("the Charity") for the year ended 31 December 2014. The Directors confirm that the annual report and the financial statements comply with the current statutory requirements of the company's governing documents. Although not yet a requirement for Irish Charities, the Charity also complies in all material aspects with the U.K. Statement of Recommended Practice ("SORP") "Accounting and Reporting by Charities" issued in March 2005, and updated in 2008.

#### Structure, governance and management

##### A. Constitution.

Make-A-Wish Foundation Limited is a company limited by guarantee and not having a share capital. The company is a registered charity in the Republic of Ireland (charity number: 15267), and was granted charitable status under sections 207 and 208 of Taxes Consolidation Act, 1997. The governing document is the Memorandum and Articles of Association.

##### B. Method of appointment or election of Directors.

The Directors are appointed in terms of office that comply with the Articles of Association of the Charity. The Directors who served during the period are noted below.

Ms Marie Joyce was appointed Chair of the Board on 11 September 2014 replacing Mr Kevin Keegan, who resigned having reached the end of his term. The Board would like to take this opportunity to thank Mr Kevin Keegan for his valuable contribution to the Charity during his years of service.

Mr Gerry Prizeman was appointed to the Board on 29 March 2014, Ms Marie Treacy and Mr Mark Henry were appointed to the Board on 21 June 2014 and Mr Connor Quigley and Dr Basil Elnazir were appointed to the Board on 29 November 2014.

Mr Kevin Keegan	(Retired 11 September 2014)
Ms Marie Joyce	
Mr Jason Berry (American)	
Mr Laurence Crowley	
Dr Basil Elnazir	(Appointed 29 November 2014)
Ms Olivia Gaynor Long	
Mr Louis Harkin	
Mr Mark Henry	(Appointed 21 June 2014)
Ms Angela Keegan	
Ms Orlaith McCarthy	
Mr Gerry Prizeman	(Appointed 29 March 2014)
Mr Connor Quigley	(Appointed 29 November 2014)
Ms Marie Treacy	(Appointed 21 June 2014)

The Directors ensure that the selection process for appointing Directors is in accordance with best practice.

##### C. Books of account

The Directors ensure that the Charity complies with its obligations under the Companies Acts 1963 - 2013, specifically Section 202 of the Companies Act 1990, in terms of maintaining books of account by employing suitably qualified personnel with professional qualifications and experience to assist in the maintenance of the books and records of the Charity. The Charity maintains its books and records at its registered office, which is at Unit 2, Leopardstown Business Centre, Ballyogan Avenue, Leopardstown, Dublin 18.

# MAKE-A-WISH FOUNDATION LIMITED

## DIRECTORS' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2014

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#### D. Organisational structure and decision making.

The Charity is governed by the Chair and the Board of Directors, who make decisions at Board level regarding strategy in relation to the Charity. The Board met 6 times in 2014 (2013: 6). The Directors have appointed a strategic leadership team and have delegated a range of day to day decision making powers to this strategic leadership team including the chief executive officer, departmental managers and other responsible staff members.

The Charity has two committees that act in conjunction with the Board. The Audit Committee comprises a Chair, Marie Treacy, and two additional Board members, Orlaith McCarthy and Connor Quigley. Its primary responsibility is to assist the Board in fulfilling its responsibilities for ensuring proper accounting, financial reporting, proper internal controls and corporate governance procedures in the Charity. The committee met twice in 2014.

The Nominations and Remuneration Committee comprises a Chair, Laurence Crowley, and two additional Board Directors, Angela Keegan and Gerry Prizeman. Its primary responsibility is to regularly review the structure of the Board, identify and nominate suitable candidates and put in place processes for succession planning. The committee met twice in 2014.

#### E. Related party relationships.

The Charity is an affiliate of Make-A-Wish International, which is based in Arizona, USA. There are 37 fellow affiliates worldwide.

Decisions regarding the strategic direction of Make-A-Wish organisation worldwide are taken after discussions at the bi-annual conferences which are attended by the majority of worldwide affiliates. However, affiliates are autonomous with regard to the day to day running of their activities.

The Charity is sometimes involved with the UK affiliate in relation to fundraising activities that cross the border between the Republic of Ireland and Northern Ireland. Where such situations arise all funds are divided proportionately between the Irish and UK organisations.

#### F. Risk management.

The Directors have assessed the major risks to which the Charity is exposed, in particular those related to the operations and finances of the Charity. The Directors are satisfied that systems and procedures are in place to mitigate against exposure to the major risks. The Charity has prepared a risk register and the Directors are regularly reviewing and maintaining this to ensure that all risks are identified and risk management processes are implemented, so as, to mitigate against and manage such risks.

#### G. Internal controls.

The Charity is financed through fundraising from the public thereby increasing the importance of having stringent internal controls in place. Due to the nature of funding received in charitable organisations, often through gifts and donations, there is an increased level of inherent risk associated with the treatment of cash receipts and credit card payments. Management have made strong efforts to maximise the strength of these internal controls.

#### H. Governance Code

The Charity complies with the Governance Code for community, voluntary and charitable organisations in Ireland. We confirm that a review of our organisation's compliance with the principles in the Code was conducted on 29 November 2014. This review was based on an assessment of our organisational practice against the recommended actions for each principle. The review sets out actions and completion dates for any issues that the assessment identifies need to be addressed. No significant matters were noted.

# MAKE-A-WISH FOUNDATION LIMITED

## DIRECTORS' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2014

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#### Objectives and activities

##### A. Objective.

The Charity is dedicated to granting the wishes of children between the ages of 3 and 17 years living in Ireland with life-threatening medical conditions and to enrich the human experience with hope, strength and joy. The funds held within the Charity may be utilised to achieve this objective.

##### B. Strategies for achieving objective.

The strategies which the Charity has adopted in order to achieve its objective are to enlist, solicit and seek corporate and individual funding, to raise and increase public awareness of Make-A-Wish Foundation Limited and to establish relationships with the medical community.

During the year, the Board and management conducted a strategic review of the Charity's operations and direction, which focused on three core areas of wish granting, volunteering and fundraising. This review has updated the three year strategy for the Charity, with defined qualitative and quantitative goals and targets across the three core areas, supported by strengthened and more detailed reporting and monitoring systems.

The Charity's goal is to increase the level of funds raised, in order to grant as many wishes as possible from its growing backlog of pending applications. At the same time the Charity maintains the magic of the wish and the joyful experience for the children and their families. This activity is further being supported by a growing, dedicated, well trained, and passionate network of volunteers across the country, which the Charity aims to develop further in 2015.

##### C. Activities for achieving objectives.

In 2014, 145 wishes were granted to children living in Ireland, which compares to 210 wishes in the previous year. Raising funds in 2014 was a challenge in the midst of public controversies in the overall charity sector and the Charity appreciates the continued passion and commitment of corporates, donors, fundraisers, schools and volunteers. The level of wishes granted is a testament to the generosity of the Charity's corporate and personal donors as well as the hardwork and dedication of the its staff and volunteers. It is hoped that 175 wishes will be granted in 2015.

##### D. Volunteers.

The Charity has approximately 200 volunteers nationwide. They are involved in all aspects of the organisation including wish granting, fundraising and office administration. The time commitment of volunteers depends on their work and family circumstances. As a result, Make-A-Wish Foundation Limited recognises and appreciates any time a volunteer can give.

#### Achievements and performance

##### A. Review of activities.

During the year, the Charity raised funds through public donations and various specialist fundraising events. Costs included direct costs of fundraising as well as various support and administrative costs. Raising funds in 2014 was a challenge in the midst of public controversies in the overall charity sector and we appreciate the continued passion and commitment of corporates, donors, fundraisers, schools and volunteers.

The results for the year are set out in the Statement of Financial Activities on page 9 of the financial statements.

# MAKE-A-WISH FOUNDATION LIMITED

## DIRECTORS' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2014

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#### B. Investment policy and performance.

The objective of the Charity's investment policy is to maintain sufficient liquidity while ensuring maximum security, meeting ethical standards and achieving the highest possible returns. Interest earned is applied to the causes of the Charity.

Investment income was down compared to 2013, due to the decrease in interest rates over the course of the year.

#### c. Factors relevant to achieve objectives.

Targets for wishes can only be achieved by the hard work of both volunteers and wish granting staff members. These targets can only be met if the fundraising department and external fundraisers can, in turn, achieve their targets, in order to have sufficient funding to grant wishes.

External elements that can affect their efforts include negative public relations, economic downturn, major international disasters and competition in the charity sector.

### Financial review

#### A. Reserves.

The Charity's available reserves at the year end were €1,328,521 (2013: €1,081,760).

It is the policy of Make-A-Wish International that affiliates maintain unrestricted funds, which are free reserves of the Charity, at a level which equates to approximately six months expenditure. This provides sufficient funds to cover management, administration and support costs and respond to emergency applications for grants which arise from time to time.

#### B. Principle funding.

The Charity raised funds during the year amounting to €1,709,666 (2013: €1,704,039).

Principal funding for the year primarily arose from private and corporate donations, donations and gifts in kind, and monies from fundraising activities.

### Plans for the future

#### A. Future developments.

The Charity's main target for 2015 is to increase funds raised in order to grant a greater number of wishes. New corporate associations and extending external fundraising efforts through volunteers is its primary aim, to ensure it continues its mission in both the year ahead and in the coming years.

### Political contributions

There were no political contributions which require disclosure during the year as provided for under the Electoral Act 1997.

### Disclosure of information to auditors

The Directors are satisfied that they have made all relevant information available to the auditors.

# MAKE-A-WISH FOUNDATION LIMITED

## DIRECTORS' REPORT (CONTINUED)

*FOR THE YEAR ENDED 31 DECEMBER 2014*

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### **Auditors**

A resolution proposing that Woods & Partners Limited be reappointed as auditors of the company will be put to the Board of Directors at the annual general meeting.

On behalf of the Board of Directors

**Ms. Marie Joyce**

Director

**Date: 26 March 2015**

**Ms Marie Treacy**

Director

# MAKE-A-WISH FOUNDATION LIMITED

## STATEMENT OF DIRECTORS' RESPONSIBILITIES

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The directors are responsible for preparing the Directors' Report and the accounts in accordance with applicable law and Accounting Standards (Irish and UK Generally Accepted Accounting Practice).

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The directors are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 1963 - 2013. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

On behalf of the Board of Directors

**Ms. Marie Joyce**  
Director  
**Date: 26 March 2015**

**Ms Marie Treacy**  
Director

# MAKE-A-WISH FOUNDATION LIMITED

## INDEPENDENT AUDITORS' REPORT

### TO THE MEMBERS OF MAKE-A-WISH FOUNDATION LIMITED

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We have audited the financial statements of the Make-A-Wish-Foundation Limited for the year ended 31 December 2014, which comprises the Statement of Financial Activity, the Balance Sheet, the Cashflow Statement and related notes. The financial reporting framework that has been applied in their preparation is applicable Irish law and accounting standards issued by the Financial Reporting Council and promulgated by Chartered Accountants Ireland.

This report is made solely to the company's members, as a body, in accordance with Section 193 of the Companies Act 1990. Our audit work has been undertaken so that we might state to the company members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

#### **Respective responsibilities of directors and auditors**

As explained more fully in the statement of directors' responsibilities, the directors, who also act as trustees for the charitable activities of Make-A-Wish Foundation Limited, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with the International Standards on Auditing (Ireland & UK). Those standards require us to comply with the Auditing Practising Board Ethical Standards for Auditors.

#### **Scope of the audit of Financial Statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements are sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charity's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion**

In our opinion, the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2014 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with Generally Accepted Accounting Practice in Ireland; and
- have been prepared in accordance with the requirements of the Companies Acts 1963 - 2013.

# MAKE-A-WISH FOUNDATION LIMITED

## INDEPENDENT AUDITORS' REPORT (CONTINUED)

### TO THE MEMBERS OF MAKE-A-WISH FOUNDATION LIMITED

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**Matters on which we are required to report by the Companies Acts, 1963 - 2013.**

- We have obtained all the information and explanations which we consider necessary for the purposes of our audit. In our opinion proper books of account have been kept by the company.
- The company's financial statements are in agreement with the books of account.
- In our opinion the information given in the directors report is consistent with the financial statements.

**Manus Quinn**

**for and on behalf of Woods & Partners Limited**

Chartered Accountants & Registered Auditors

16 Mellifont Avenue

Dun Laoghaire

Dublin

**Date: 26 March 2015**

# MAKE-A-WISH FOUNDATION LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2014

	Notes	Unrestricted funds €	Designated funds €	Total 2014 €	Total 2013 €
<b>Incoming resources from generated funds</b>					
Donations and legacies	2	1,005,240	-	1,005,240	1,143,727
Activities for generating funds		687,437	-	687,437	529,360
Investment income	3	16,989	-	16,989	30,952
<b>Total incoming resources</b>		<b>1,709,666</b>	<b>-</b>	<b>1,709,666</b>	<b>1,704,039</b>
<b>Resources expended</b>					
<b>Costs of generating funds</b>					
Costs of generating donations and legacies	4	131,481	-	131,481	195,844
<b>Net incoming resources available</b>		<b>1,578,185</b>	<b>-</b>	<b>1,578,185</b>	<b>1,508,195</b>
<b>Charitable activities</b>					
Charitable activities		1,307,628	-	1,307,628	1,609,083
Governance costs		23,796	-	23,796	25,325
<b>Total resources expended</b>		<b>1,462,905</b>	<b>-</b>	<b>1,462,905</b>	<b>1,830,252</b>
<b>Net income/(expenditure) for the year/ Net movement in funds</b>		<b>246,761</b>	<b>-</b>	<b>246,761</b>	<b>(126,213)</b>
Fund balances at 1 January 2014		431,760	650,000	1,081,760	1,207,973
<b>Fund balances at 31 December 2014</b>		<b>678,521</b>	<b>650,000</b>	<b>1,328,521</b>	<b>1,081,760</b>

The statement of financial activities includes all recognised gains and losses in the year. All activities relate to continuing operations. All income and expenditure in the year relates to unrestricted activities.

On behalf of the Board of Directors:

Ms Marie Joyce  
Director

Ms Marie Treacy  
Director

Date: 26 March 2015

# MAKE-A-WISH FOUNDATION LIMITED

## BALANCE SHEET

AS AT 31 DECEMBER 2014

	Notes	2014 €	€	2013 €	€
<b>Fixed assets</b>					
Tangible assets	10	472,930		478,763	
<b>Current assets</b>					
Stocks		9,690		-	
Debtors	11	304,215		229,159	
Cash at bank and in hand		1,340,847		1,466,915	
		<u>1,654,752</u>		<u>1,696,074</u>	
<b>Creditors: amounts falling due within one year</b>	12	<u>(159,039)</u>		<u>(175,759)</u>	
<b>Net current assets</b>		<u>1,495,713</u>		<u>1,520,315</u>	
<b>Total assets less current liabilities</b>		<u>1,968,643</u>		<u>1,999,078</u>	
<b>Creditors: amounts falling due after more than one year</b>	13	<u>(640,122)</u>		<u>(917,318)</u>	
<b>Net assets</b>		<u>1,328,521</u>		<u>1,081,760</u>	
<b>Income funds</b>					
Designated funds	15	650,000		650,000	
Other charitable funds		678,521		431,760	
		<u>1,328,521</u>		<u>1,081,760</u>	

On behalf of the Board of Directors:

Ms Marie Joyce  
Director

Ms Marie Treacy  
Director

Date: 26 March 2015

Company Registration No. 365449

# MAKE-A-WISH FOUNDATION LIMITED

## CASH FLOW STATEMENT

FOR THE YEAR ENDED 31 DECEMBER 2014

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	Notes	2014 €	2013 €
<b>Net cash inflow/(outflow) from operating activities</b>	<b>16</b>	<b>176,418</b>	<b>(188,996)</b>
<b>Capital expenditure</b>			
Payments to acquire tangible fixed assets	(10,325)	(832)	
<b>Net cash outflow from capital expenditure</b>		<b>(10,325)</b>	<b>(832)</b>
<b>Net cash inflow/(outflow) before financing</b>		<b>166,093</b>	<b>(189,828)</b>
<b>Financing</b>			
Repayment of long term bank loan	(298,788)	(43,727)	
<b>Net cash outflow from financing</b>		<b>(298,788)</b>	<b>(43,727)</b>
<b>Decrease in cash</b>	<b>17</b>	<b>(132,695)</b>	<b>(233,555)</b>

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# MAKE-A-WISH FOUNDATION LIMITED

## NOTES TO THE ACCOUNTS

### FOR THE YEAR ENDED 31 DECEMBER 2014

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#### 1 Accounting policies

##### 1.1 Basis of preparation

The accounts have been prepared under the historical cost convention and comply with financial reporting standards of the Financial Reporting Council and the requirements of the Companies Acts, 1963 - 2013.

The accounts have been prepared in accordance with applicable accounting standards, the Statement of Recommended Practice, "Accounting and Reporting by Charities", issued in March 2005 (updated in 2008).

##### 1.2 Incoming resources

Revenue includes donations, bequests, collections and income from other fund raising activities. Revenue is analysed as restricted, unrestricted or designated.

###### **Restricted funds**

Restricted funds represent income recognised in the financial statements, which is subject to specific conditions imposed by the donors or grant making institutions.

###### **Unrestricted funds**

Unrestricted funds represent amounts which are expendable at the discretion of the Charity, in furtherance of the objectives of the Charity. Such funds may be held in order to finance working capital or capital investment.

###### **Designated funds**

Designated funds are funds which relate to income received without any restriction but allocated to a particular area of expenditure by the Directors.

###### **Donations in Kind**

Donations in kind are reflected or recognised in the financial statements as they are received or spent in accordance with SORP. The Directors feel it is appropriate to recognise such amounts as and when such benefits and donations are received and can be quantified. Donations in kind represent products, gifts, vouchers and tickets donated by companies or individuals for use at fundraising events or for use in wishgranting for no consideration.

##### 1.3 Resources expended

All expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation to activities. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities. Support costs are those costs incurred directly in support of expenditure on the objects of the charity, and include project management carried out at the head office.

Governance costs are those costs incurred in connection with the administration of the charity and in compliance with constitutional and statutory requirements.

# MAKE-A-WISH FOUNDATION LIMITED

## NOTES TO THE ACCOUNTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2014

#### 1 Accounting Policies

(continued)

##### 1.4 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Freehold buildings	Over 50 years
Computer equipment	33.33% Straight Line
Furniture & fittings	20% Straight Line
Website	33.33% Straight Line

The carrying values of tangible fixed assets are reviewed annually for impairments in accordance with relevant accounting standards. Any impairments in tangible fixed assets are charged to the statement of financial activities in the year in which the impairment occurs.

##### 1.5 Stock

Stock is valued at the lower of cost or net realisable value.

##### 1.6 Pensions

The Charity makes contributions to the PRSA's of some of its employees. Contributions payable are charged to the statement of financial activities in the financial statements in the period they are payable.

##### 1.7 Foreign currency translation

Transactions denominated in foreign currencies are recorded at the rate ruling at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated into euro at the rates of exchange ruling at the balance sheet date. All differences are included in net resources expended.

##### 1.8 Taxation

The Charity is exempt from corporation taxation due to its charitable status.

#### 2 Donations and legacies

	2014	2013
	€	€
Donations and gifts (see below)	976,317	1,142,132
Legacies	28,923	1,595
	<u>1,005,240</u>	<u>1,143,727</u>

##### Donations in kind

Donations and gifts above include donations and gifts in kind of €164,936 (2013 : €325,868).

# MAKE-A-WISH FOUNDATION LIMITED

## NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2014

### 3 Investment income

	2014 €	2013 €
Interest receivable	<u>16,989</u>	<u>30,952</u>

### 4 Total resources expended

	Staff costs €	Depreciation €	Other costs €	Total 2014 €	Total 2013 €
<b>Costs of generating funds (Note 5)</b>					
Costs of generating donations and legacies	-	-	131,481	131,481	195,844
<b>Charitable activities (Note 6 &amp; 7)</b>					
Activities undertaken directly	540,582	-	674,548	1,215,130	1,534,417
Support costs	-	-	92,498	92,498	74,666
Total	<u>540,582</u>	<u>-</u>	<u>767,046</u>	<u>1,307,628</u>	<u>1,609,083</u>
<b>Governance costs</b>	<u>-</u>	<u>16,158</u>	<u>7,638</u>	<u>23,796</u>	<u>25,325</u>
	<u>540,582</u>	<u>16,158</u>	<u>906,165</u>	<u>1,462,905</u>	<u>1,830,252</u>

Governance costs includes payments to the auditors of €7,638 for audit fees. Payments to the auditors for non audit services were nil in 2014 (2013: nil).

### 5 Costs of generating donations and legacies

	2014 €	2013 €
Marathons	8,880	8,171
General fundraising costs	66,293	171,888
Crystal Ball	39,904	-
Christmas Cards	2,539	6,500
Wish Band Day	13,865	9,285
	<u>131,481</u>	<u>195,844</u>

# MAKE-A-WISH FOUNDATION LIMITED

## NOTES TO THE ACCOUNTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2014

### 6 Activities undertaken directly

	2014	2013
	€	€
Other costs relating to charitable activities comprise:		
Wish granting affiliation fees	21,440	24,091
Wish granting overheads	23,484	26,960
Wish granting general expenses	2,404	6,326
Wish granting insurance	24,131	45,781
Wish granting travel, accomodation and taxis	457,014	679,496
Wish granting assist fees	7,312	6,594
Wish granting enhancements	48,328	43,848
Wish granting spending money	90,435	141,357
	<u>674,548</u>	<u>974,453</u>

### 7 Support costs

	2014	2013
	€	€
Wish granting support costs	<u>92,498</u>	<u>74,666</u>
	<u>92,498</u>	<u>74,666</u>

### 8 Directors

None of the Directors (or any persons connected with them) received any remuneration in 2014 (2013: Nil).

# MAKE-A-WISH FOUNDATION LIMITED

## NOTES TO THE ACCOUNTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2014

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#### 9 Employees

##### Number of employees

The average monthly number of employees during the year was:

	<b>2014</b>	2013
	<b>Number</b>	Number
Management	<b>5</b>	4
Staff	<b>6</b>	8
	<b>11</b>	12

##### Employment costs

	<b>2014</b>	2013
	<b>€</b>	€
Wages and salaries	<b>481,680</b>	502,408
Social security costs	<b>51,403</b>	50,137
Other pension costs	<b>7,499</b>	7,419
	<b>540,582</b>	559,964

The number of employees whose annual remuneration was €70,000 or more were:

	<b>2014</b>	2013
	<b>Number</b>	Number
€90,000 - €100,000	<b>1</b>	1

# MAKE-A-WISH FOUNDATION LIMITED

## NOTES TO THE ACCOUNTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2014

10 Tangible fixed assets	Freehold property €	Office Equipment €	Computer equipment €	Furniture & fittings €	Website €	Total €
<b>Cost</b>						
At 1 January 2014	500,000	18,558	22,853	15,423	14,400	571,234
Additions	-	5,321	-	240	4,764	10,325
<b>At 31 December 2014</b>	<b>500,000</b>	<b>23,879</b>	<b>22,853</b>	<b>15,663</b>	<b>19,164</b>	<b>581,559</b>
<b>Depreciation</b>						
At 1 January 2014	31,920	18,558	13,811	13,782	14,400	92,471
Charge for the year	10,000	225	4,452	640	841	16,158
<b>At 31 December 2014</b>	<b>41,920</b>	<b>18,783</b>	<b>18,263</b>	<b>14,422</b>	<b>15,241</b>	<b>108,629</b>
<b>Net book value</b>						
<b>At 31 December 2014</b>	<b>458,080</b>	<b>5,096</b>	<b>4,590</b>	<b>1,241</b>	<b>3,923</b>	<b>472,930</b>
At 31 December 2013	468,080	-	9,042	1,641	-	478,763

The directors believe the assets are stated at values not exceeding their net realisable value.

11 Debtors	2014 €	2013 €
Other debtors	284,256	205,103
Prepayments and accrued income	19,959	24,056
	<b>304,215</b>	<b>229,159</b>

12 Creditors: amounts falling due within one year	2014 €	2013 €
Bank loans	48,788	70,380
Bank overdrafts	21,117	14,490
Trade creditors	7,618	13,074
Taxes and social security costs	12,487	12,866
Accruals	69,029	64,949
	<b>159,039</b>	<b>175,759</b>

# MAKE-A-WISH FOUNDATION LIMITED

## NOTES TO THE ACCOUNTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2014

13 Creditors: amounts falling due after more than one year	2014 €	2013 €
Bank loans	<u>640,122</u>	<u>917,318</u>
<b>Loan maturity analysis</b>		
Debt due in one year or less	48,788	70,380
In more than two years but not more than five years	195,152	281,520
In more than five years	444,970	635,798
	<u>688,910</u>	<u>987,698</u>

Bank of Ireland hold a first legal charge over property at Unit 2, Leopardstown Business Centre, Co. Dublin registered in the name of the company. The total outstanding on foot of the charge was €688,910 as at 31 December 2014 (2013: €987,856).

#### 14 Pension and other post-retirement benefit commitments

The Charity makes contributions to the PRSA's of some of its employees. Contributions payable are charged to the statement of financial activities in the financial statements in the period they are payable.

#### 15 Analysis of net assets between funds

	Unrestricted funds €	Designated funds €	Total €
Fund balances at 31 December 2014 are represented by:			
Tangible fixed assets	472,930	-	472,930
Current assets	1,004,752	650,000	1,654,752
Creditors: amounts falling due within one year	(159,039)	-	(159,039)
Creditors: amounts falling due after more than one year	(640,122)	-	(640,122)
	<u>678,521</u>	<u>650,000</u>	<u>1,328,521</u>

The Directors of Make-A-Wish Foundation Limited have designated these specific funds for the sole purpose of wish granting.

# MAKE-A-WISH FOUNDATION LIMITED

## NOTES TO THE ACCOUNTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2014

<b>16</b>	<b>Net cash inflow/(outflow) from operating activities</b>		<b>2014</b>	<b>2013</b>	
			€	€	
	Reconciliation to changes in resources				
	Changes in resources		<b>246,761</b>	(126,213)	
	Depreciation of tangible fixed assets		<b>16,158</b>	17,699	
	Increase/(decrease) in stocks		<b>(9,690)</b>	10,578	
	Increase in debtors		<b>(75,056)</b>	(115,248)	
	(Decrease)/Increase in creditors		<b>(1,755)</b>	24,188	
			<b>176,418</b>	(188,996)	
<b>17</b>	<b>Reconciliation of net cash flow to movement in net funds</b>		<b>2014</b>	<b>2013</b>	
			€	€	
	<b>Decrease in cash</b>		<b>(132,695)</b>	(233,555)	
	Repayment of long term bank loan		<b>298,788</b>	43,727	
	<b>Movement in net funds</b>		<b>166,093</b>	(189,828)	
	<b>Net funds at 1 January 2014</b>		<b>464,727</b>	654,555	
	<b>Net funds at 31 December 2014</b>		<b>630,820</b>	464,727	
<b>18</b>	<b>Analysis of net cash less debt</b>				
		<b>At 1 January 2014</b>	<b>Cash flow</b>	<b>Non-cash changes</b>	<b>At 31 December 2014</b>
		€	€	€	€
	Cash at bank and in hand	1,466,915	(126,068)	-	1,340,847
	Bank overdrafts	(14,490)	(6,627)	-	(21,117)
			<b>(132,695)</b>		
	Debt due within one year	(70,380)	-	21,592	(48,788)
	Debt due after one year	(917,318)	298,788	(21,592)	(640,122)
			298,788		
		<b>464,727</b>	<b>166,093</b>	<b>-</b>	<b>630,820</b>

# MAKE-A-WISH FOUNDATION LIMITED

## NOTES TO THE ACCOUNTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2014

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#### 19 Related parties

During the year ended December 2014 Make-A-Wish Foundation Ireland Limited paid affiliation fees of €22,330 (2013: €24,092) to Make-A-Wish International based in Arizona, USA. Make-A-Wish Foundation Limited is not controlled by Make-A-Wish International however global strategic decisions regarding Make-A-Wish organisations worldwide are made at the bi-annual conference.

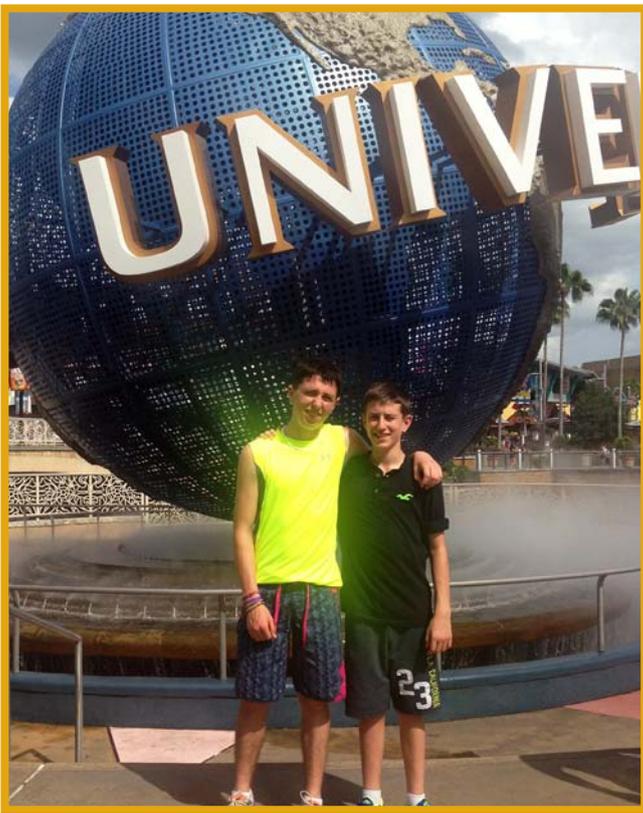
During the year ended December 2014, Make-A-Wish Foundation Limited paid wish assist expenses on behalf of their affiliates in the amount of €7,312 (2013: €6,594). During the year Make-A-Wish Foundation Limited received wish assist fees of €2,055 (2013: €Nil).

#### 20 Post balance sheet events

There are no significant events affecting the charity since the balance sheet date.

#### 21 Approval of the Accounts

The accounts for the year ended 31 December 2014 were approved and authorised for issue by the directors on 26 March 2015.



Hi Cathy,

I was in the sitting room last week with Conor and Paul reading when the boys started to suddenly reminisce with each other about our family wish trip to Florida.

They spoke with such animation and expression of what the trip meant to them. Conor was so thankful for the opportunity for so many reasons. It helped him to realise he had been through hell and back but that he was doing ok. He was thankful for how good he was and how seeing other kids and their families made him realise that life can change for anyone at any time. He has expressed a wish and desire for Paul and himself to go back there someday as a volunteer.

Paul was so happy that he had "Conor back" they went on every possible ride together and laughed like they hadn't for a long time. Paul felt that Conor's head was well tested and that all was good again! It gave Paul an opening to express to Conor how the illness had affected him. He told him how he missed having a brother and that he had been so lonely and scared.

Michael and I shed many private tears there, especially in the Chapel of Remembrance. We realised how lucky we are. Our story could have been so different. Seeing other kids and their families in the Make-A-Wish Village was very moving. Everyone was happy regardless of the crosses that they had to carry. All staff and volunteers were fantastic.

I cried privately after hearing them talk, Cathy. Conor is amazing, his sheer determination to get on with his life has amazed us all. He has many challenges ahead. He changed schools as he wanted a new start, he wanted pupils and teachers alike to accept him as he is now, not compare him to who he was before the accident. I can't thank you enough for the fantastic opportunity you gave us. Words cannot express our gratitude.

I thank God every day for my family, it has taken me awhile to realise that I too cannot fix everything and that our new Conor is a remarkable young man. Paul has a maturity and understanding which has astonished us all. He is happy now to be back in his rightful younger brother role and the bond between them will please God be there forever. Thank You Cathy so much.

Caitriona Devlin  
Wish Mum





# MAKE·A·WISH®

Ireland

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Text **'MYWISH'** to 50300 to donate €4

100% of the text cost goes to Make-A-Wish, across most network providers. Some providers apply VAT, which means a minimum of €3.26 will go to Make-A-Wish. Service provider LIKECHARITY 014433890



**Thank you so much!**